



**ANIDA IN-YEAR PERFORMANCE REPORT-
QUARTER 3 2023/2024**

Table of Contents	
1. PART 01	3
1.1. CHAIRPERSON REPORT	3
1.1.1. LINK BETWEEN THE BUDGET AND SERVICE DELIVERY AGREEMENT	3
1.1.1. Overview of the Financial Performance	4
1.1.2. FINANCIAL RISKS FACED BY THE AGENCY	4
1.2. RESOLUTIONS/RECOMMENDATIONS	5
1.2.2. ANDA BOARD OF DIRECTORS	5
1.2.3. ANDM MAYORAL COMMITTEE	6
1.2.4. ANDM COUNCIL	6
1.3. LEGAL FRAMEWORK	7
1.4. EXECUTIVE SUMMARY	7
Table F2: Monthly Financial Performance (Revenue and Expenditure)	11
Table F3 – Capital Expenditure	11
Table F4: Statement of Financial Position	12
Table F5: Cash flows	13
PART 2 – SUPPORTING DOCUMENTATION	15
Table SF2: Financial and non-financial indicators	15
Table SF3: Aged Debtors	15
Table SF4: Aged Creditors	15
Table SF5: Investment Portfolio Analysis	15
Table SF6: Board member allowances and staff benefits	16
Grants receipts and expenditure	16
2. OVERALL PERFORMANCE	18
2.1. SUMMARY OF PERFORMANCE ACHIEVEMENTS PER DIRECTORATE	18
3. SUPPLY CHAIN MANAGEMENT	24
3.1 IMPLEMENTATION OF SCM POLICY	24

1. PART 01

1.1. CHAIRPERSON REPORT

1.1.1. LINK BETWEEN THE BUDGET AND SERVICE DELIVERY AGREEMENT

The extract below is from the Development Agency's Adjusted Multi – Year Business Plan 2023/2024 (MYBP) and shows the link between the MYBP 2022/2023 and the Service Delivery Agreement (SDA) between ANDM and ANDA.

In conforming to the mandate of the organization as defined in the shareholder agreement between the ANDM and ANDA, the Board is committed to working with management and the municipality to promote economic development initiatives that aim to better the district and to better the lives of its inhabitants. As defined in the SDA the Board has further translated the ANDA mandate into the MYBP 2023/2024 whilst also keeping in mind goals of the shareholder expressed in the IDP.

The Service Delivery and Budget Implementation Plan 2023/2024 (SDBIP) is developed from the Multi – Year Business Plan and is essentially management and implementation tool which sets in-year information, such as quarterly service delivery and monthly budget targets, and links each service delivery output to the budget of the Agency, thus providing credible management information and a detailed plan for how the Agency will provide such services and the inputs and financial resources to be used.

The adjusted budget in line with the adjusted SDBIP 2023/2024 sets the yearly service delivery and budget targets (revenue and expenditure), it is imperative that in-year mechanisms are able to measure performance and progress on a continuous basis. Hence, the end-of-year targets must be based on quarterly and monthly targets, and the CEO must ensure that the budget is built around quarterly and monthly information. Being a start- of-year planning and target tool, the adjusted SDBIP 2023/2024 gives meaning to both in-year reporting in terms of section 87 (monthly reporting), section 52d (mid-year report) and end-of-year annual reports. The in-year reporting is an illustration of the implementation of the budget.

The adjusted budget is implemented in accordance with the adjusted SDBIP 2023/2024 and agreement with the ANDM and adjusted MYBP 2023/2024.

1.1.1. Overview of the Financial Performance

Financial viability of the institution has been identified as organizational and strategic risk. It is worth highlighting that although efforts are underway to forge relations with strategic stakeholders that should ideally yield revenue enhancement through new investment and through ANDA's existing property profile, there is a more urgent need for a political intervention in the existing properties disputes that are hindering development.

Although the Agency has not overspent the entire budgeted allocation in relation to the annual budget, it must be noted that in terms of the estimated Quarter three budget there has been overspending and underspending in some line items.

The financial sustainability and clean governance remain one of the critical areas in steering the Entity towards achieving its objectives. A revenue shortfall is currently being experienced during the period under review because of SETA grant transfers that have not been realized during the quarter under review due to learner dropouts and delays in the provision of commencement letters.

This revenue shortfall also affected the implementation of some of budgeted programmes, therefore leading to under expenditure on Services SETA. During the third quarter, the Entity had spent 59% of its projected year-to-date budget. The underspending is a result of the Services Seta grant that is delaying due to new projects requiring commencement letters. Despite the shortfalls, the Board is committed in ensuring that it works with Management to continue to explore strategies to increase value creation for the benefit of the Alfred Nzo District community.

The board notes that there are strategic programmes that the entity needs to gain attraction in the short to midterm, to turn around the state of the Entity. This would require mobilization of financial resources and securing land parcels with specific focus in unlocking investment attraction opportunities.

1.1.2. FINANCIAL RISKS FACED BY THE AGENCY

The Alfred Nzo Development Agency operates under limited financial strength to fully implement its mandate. It is recognized that there are strides internally to mobilize more funds in the form of grants and related funding models. The budget of the Agency predominantly funds operational expenses and a limited amount of the budget is available to fund capital expenditure. Critical financial challenges facing the Development Agency include the following:

- Non availability of land parcels that are ready for development
- There are challenges in leveraging the LED opportunities due to limited financial

resources to attract investors which leads to a limited ability to implement and sustain the entity's programmes and projects effectively.

- The packaging and sourcing of funding to implement high impact projects.
- Inability to attract investors.
- In conclusive TFC processes have adversely affected our planning.

These challenges expose the Agency to the following Strategic Risks:

- Non – Achievement of Strategic Objectives like Financial Viability of the Agency.
- Non – Achievement of Annual Performance Targets that translates to non – achievement of Strategic Objectives.
- Failure to effectively implement the Development Agency's mandate as outlined in the Service Delivery Agreement with the parent municipality.

1.1.3. INTERVENTIONS TO MITIGATE THE CHALLENGES

- ANDA Management is working with the Board of Directors on the turnaround strategy that is meant to address the challenges faced by the Agency. The Strategy is under implementation by the Agency.
- SETAs have made trench payments for the projects being implemented and this demonstrates that the cash inflow of the entity is slowly beginning to improve.
- ANDA is intensifying its resource mobilization efforts, it is anticipated that this will assist to attract prospective funders to the Development Agency.
- Engagements with relevant stakeholders are underway to find lasting solution on the land question.

1.2. RESOLUTIONS/RECOMMENDATIONS

1.2.1. AUDIT AND PERFORMANCE COMMITTEE

- That the Audit and Performance Committee considers and notes ANDA Quarter 3 In-Year Financial and Performance Report of the Entity
- That Audit and Performance Committee considers and notes the Quarter 3 Report on the implementation of SCM policy.

1.2.2. ANDA BOARD OF DIRECTORS

- That ANDA Board of Directors considers and approves the Quarter 3 in Year Financial and Performance Report of the Entity.
- That ANDA Board of Directors considers and approves the Quarter 3 Report on Implementation of SCM policy.

1.2.3. ANDM MAYORAL COMMITTEE

- That ANDM Mayoral Committee notes the Quarter 3 In-Year Financial and Performance Report of the Entity.

1.2.4. ANDM COUNCIL

- That ANDM Council notes the Quarter 3 In-Year Financial and Performance Report of the Entity.
- That ANDM Council further refers the ANDA In-Year Quarter 3 Financial and Performance Report of the Entity to the MPAC

1.3. LEGAL FRAMEWORK

This report is in line with the statutes governing local government.

- a) Constitution of the Republic of South Africa (1996), Chapter 7 Section 152, Chapter 10 Section 195 (1) Public administration must be governed by the democratic values and principles including (b) Efficient, economic and effective use of resources must be promoted and (f) Public administration must be development-oriented.
- b) Section 52d of Local Government: Municipal Finance Management Act 53 of 2003, provides that the Mayor of a municipality must, within 30 days of the end of each quarter, submit a report to Council on the implementation of the budget and the financial state of the municipality. Additionally, whilst it also provides a monitoring tool for Council on the non-financial indicators which is part of the Service Delivery and Budget Implementation Plan (SDBIP).
- c) Local Government: Municipal Planning and Performance Regulations (2001), prescribe that a municipality must develop a performance management system and determine continuous review of performance based on the predetermined objectives. This process encompasses review of Indicators as per set targets in the SDBIP.
- d) Alfred Nzo Development Agency is in compliance with the Performance Regulations developed and adopted its Performance Management System Policy Framework which gives an indication of the approach by the Municipality towards performance management.

1.4. EXECUTIVE SUMMARY

This report serves as the **Quarter Three (3) Entity's Performance** for the **2023/2024** financial year **ending 31 March 2024**. This report entails the actual performance and variances the Agency's Key Performance Areas in adjusted SDBIP. In the case of under-performance, this report demonstrates mitigations and solutions that will address the challenges that led to under performance.

The overall Institutional performance score achieved for the **Quarter Three (3) of 2023/2024, ending 31 March 2024** is **91%**, which is a slight improve, compared to the previous **2022/2023 financial year performance of 90%**.

1.5. Financial performance

1.5.1. Operating Revenue

Operating Revenue

In the statement of financial performance, revenue accrued is R21.5-million out of the projected R29-million giving rise to an unfavorable variance of 25,8%. The variance-contributing factor is LGSETA and Services SETA transfers that have not been realized.

Investment Revenue

This relates to interests received on the call account deposits. Interest received since July amounts to R323-thousand out of the expected R161-thousand.

Other Revenue

Tender fees –R35-thousand accrued compared to the estimated R38-thousand.

Operational revenue – R99-thousand accrued compared to the annual estimated R59-million.

Operating Expenditure

On operating expenditure, R17,1-million was spent against the estimated budget of R28.8-million giving rise to a positive variance of more than 11,6-million which translates to 41%.

Employee Costs

R6.4-million has been spent to date on employee related costs against the estimated budget of R7.9-million, giving rise to a favorable variance of R1,4 - million. This has been due to the vacancy of the CEO, Executive Manager Trade and investment and Manager Budget, and Reporting posts that have not been filled. Recruitment processes are underway.

Board member allowance

Amount spent since July totals to R284-thousand, when the expected expenditure to date was estimated at R277-thousand, giving rise to an unfavorable variance of R7-thousand. More special meetings were held during the third quarter to discuss the appointment of Acting CEO.

Transfers and subsidies – Total expenditure since July totals to R 5,4-million against the projected R 13-million. The slow growth in total expenditure can be attributed to the following:

- The late receipt of commencement letters from the Seta's to start the projects
- Death of learners during the implementation of the programs
- Dropouts of learners in various programmes which include the following:
 - Services Seta Internship programme, learners dropped from 94 to 79;
 - Service Seta Learnership Programme (Generic Management), approval was

- for 40 learners; however, 11 left the programme;
 - Service SETA Learnership programme (Project Management) – 31 learners were initially approved and budgeted for, 26 learners are currently active in the programme;
 - Service Seta Learnership programme (Clothing manufacturing processes) – out of 15 budgeted learners, only 1 learner has been reported to have dropped out;
 - Services Seta - Vocational approved learners 76, two (2) have dropped out;
 - Bank Seta approval was for 50 learners, experienced one dropout and one death left with 48 learners.
- The delays in issuing of commencement letters by the SETA also affected the projected budget because the projects had to start later than the anticipated dates and the following projects were affected:
 1. Internship Programme TVET Vocational for 24;
 2. Learnership on Sewing for 30 learners;
 3. Learnership on Business Admin services for 70 learners.

1.5.2. Other Expenditure

Contracted Services - Expenditure is R1.7-million against the expected budget of R2.5-million.

Operational Costs - This line item includes all the other operating expenses like accommodation, telephone, electricity, audit fees, and software licenses. Total expenditure is R2.6-million against the estimated R3.3-million giving rise to variance of R734-thousand. In the statement of financial performance, revenue accrued is R15.5-million out of the projected R19.3-million giving rise to variance of 19, 3%.

1.5.3. Capital Expenditure

There has been no expenditure on capital items for the period under review.

1.5.4. Financial Position

The municipality's current assets exceed the current liabilities. The municipality's ability to pay its short-term liabilities is tested by taking the total current assets and dividing them by current liabilities. This test is mainly used to give an idea of the entity's ability to pay back its short-term liabilities using the current assets.

1.5.5. Cash Flows

The municipality ended the month with a positive cash and cash equivalents balance of R 5-million, this however is inclusive of the R2,7 – million unspent grants portions and exclusive of the R2,4 – million that will have to be paid to SARS in relation to the 2018 assessment.

Table F1- Monthly Budget Statement Summary

The table below reflects on the summary of the total municipality's budget against year-to-date collections or expenditures. Other own revenue is reflecting an amount R5,7 million reflecting as a misallocation of a grant received. This will be corrected in April.

Description	2022/23	Budget Year 2023/24							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	-	-	-	-	-	-	-	-	-
Service charges	-	-	-	-	-	-	-	-	-
Investment revenue	292	200	229	100	323	161	0	100%	229
Transfers recognised - operational	30,256	35,483	38,624	-	15,411	27,869	(12)	-45%	38,624
Other own revenue	63	2,927	108	16	5,844	1,068	5	447%	108
Total Revenue (excluding capital transfers and contributions)	30,611	38,610	38,961	116	21,578	29,098	(7,520)	(0)	38,961
Employee costs	9,906	10,549	10,557	648	6,446	7,915	(1,469)	(0)	9,947
Remuneration of Board Members	247	610	610	95	374	277	97	0	610
Depreciation and asset impairment	364	300	295	15	159	235	(76)	(0)	295
Interest	-	-	-	-	-	-	-	-	-
Inventory consumed and bulk purchases	43	100	280	-	93	183	(90)	(0)	280
Transfers and grants	2,707	20,534	17,795	1,056	5,692	14,305	(8,613)	(0)	17,795
Other expenditure	10,159	6,313	8,875	228	4,359	5,892	(1,533)	(0)	8,875
Total Expenditure	23,426	38,407	38,411	2,042	17,123	28,807	(11,684)	(0)	37,801
Surplus/(Deficit)	7,185	203	550	(1,927)	4,455	291	4,164	0	1,160
Transfers and subsidies - capital (monetary)	1,536	200	-	-	379	70	309	0	-
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	8,721	403	550	(1,927)	4,834	361	4,473	0	1,160
Income Tax	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	8,721	403	550	(1,927)	4,834	361	4,473	0	1,160
Capital expenditure & funds sources									
Capital expenditure	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	0	-	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	(1)	200	550	-	-	230	(230)	(0)	550
Total sources of capital funds	(1)	200	550	-	-	230	(230)	(0)	550

Table F2: Monthly Financial Performance (Revenue and Expenditure)

Description	Ref	2022/23	Budget Year 2023/24						YTD variance	YTD variance %	Full Year Forecast
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget				
R thousands											
Revenue	1										
Exchange Revenue											
Sale of Goods and Rendering of Services		35	50	50	-	35	38	(3)	-7%	50	
Interest earned from Current and Non Current Assets		292	200	229	100	323	161	162	100%	229	
Operational Revenue		28	2,877	58	16	59	1,030	(971)	-94%	58	
Non-Exchange Revenue											
Transfer and subsidies - Operational contributions)		30,256	35,483	38,624	-	15,411	27,869	(12,458)	-45%	38,624	
		30,611	38,610	38,961	116	21,578	29,098	(7,520)	-25.8%	38,961	
Expenditure By Type											
Employee related costs		9,906	10,549	10,557	648	6,446	7,915	(1,469)	-19%	9,947	
Remuneration of board members		247	610	610	95	374	277	97	35%	610	
Inventory consumed		43	100	280	-	93	183	(90)	-49%	280	
Depreciation and asset impairment	2	364	300	295	15	159	235	(76)	-32%	295	
Interest		24	-	-	1	(13)	-	(13)	#DIV/0!	-	
Contracted services		6,721	3,385	4,004	8	1,745	2,531	(786)	-31%	4,004	
Transfers and subsidies		2,707	20,534	17,795	1,056	5,692	14,305	(8,613)	-80%	17,795	
Irrecoverable debts written off		(83)	-	-	-	-	-	-	-	-	
Operational costs		3,500	2,928	4,870	219	2,627	3,361	(734)	-22%	4,870	
Other Losses		(3)	-	-	-	-	-	-	-	-	
Total Expenditure	3	23,426	38,407	38,411	2,042	17,123	28,807	(11,684)	-40.6%	37,801	
Surplus/(Deficit)		7,185	203	550	(1,927)	4,455	291	4,164	1430.9%	1,160	
Transfers and subsidies - capital (monetary allocations)		1,536	200	-	-	379	70	309	442%	-	
Surplus/(Deficit) before taxation		8,721	403	550	(1,927)	4,834	361	4,473	1239.0%	1,160	
Surplus/(Deficit) for the year		8,721	403	550	(1,927)	4,834	361	4,473		1,160	

Table F3 – Capital Expenditure

There has been no expenditure on capital items for the period under review.

Description	Ref	2022/23	Budget Year 2023/24						YTD variance	YTD variance %	Full Year Forecast
		Audited Outcome	Original Budget	Adjusted Budget	Quarter 3	YearTD actual	YearTD budget				
R thousands											
Capital expenditure by Asset Class/Sub-class											
Other assets		3	-	-	-	-	-	-	-	-	
Operational Buildings		3	-	-	-	-	-	-	-	-	
Capital Spares		3	-	-	-	-	-	-	-	-	
Computer Equipment		32	-	400	-	-	160	160	100.0%	400	
Computer Equipment		32	-	400	-	-	160	160	100.0%	400	
Furniture and Office Equipment		27	-	150	-	-	60	60	100.0%	150	
Furniture and Office Equipment		27	-	150	-	-	60	60	100.0%	150	
Transport Assets		-	200	-	-	-	10	10	100.0%	-	
Transport Assets		-	200	-	-	-	10	10	100.0%	-	
Total Capital Expenditure	1	62	200	550	-	-	230	230	100.0%	550	
Funded by:											
District Municipality		0	-	-	-	-	-	-	-	-	
Transfers recognised - capital		0	-	-	-	-	-	-	-	-	
Internally generated funds		(1)	200	550	-	-	230	(230)	(0)	550	
Total Capital Funding	4	(1)	200	550	-	-	230	(230)	(0)	550	
<i>References</i>											

Table F4: Statement of Financial Position

STATEMENT OF FINANCIAL POSITION	Audited Actuals	Original Budget	Adjusted Budget	Year to Date Actual March 2024	Year to Date Budget March 2024	Year to Date Variance
Assets						
Current Assets						
Cash and cash equivalents	6,456,894	2,516,000	2,796,818	5,273,990	1,887,000	(3,386,990)
Receivables from non-exchange transactions	177,107		422,876	227,107	-	(227,107)
VAT receivables	584,229	2,000	1,924	-	1,500	1,500
Inventories	-		60,000	-		-
	7,218,230	2,518,000	3,281,618	5,501,097	1,259,000	(4,699,804)
Non-Current Assets						
Other receivables from non-exchange transactions	-			-		
Investment property	283,000	140,000	140,000	283,000	105,000	(178,000)
Property, plant and equipment	1,541,313	1,314,000	1,669,163	1,382,624	985,500	(397,124)
Heritage assets	-				-	-
Intangible assets	392,694	76,000	390,000	392,694	57,000	(335,694)
	2,217,007	1,530,000	2,199,163	2,058,318	1,147,500	(910,818)
TOTAL ASSETS	9,435,237	4,048,000	5,480,781	7,559,414	3,036,000	(4,523,414)
LIABILITIES						
Current liabilities						
Payables from exchange transactions	1,556,364	1,451,000	1,990,775	-	1,088,250	1,088,250
Unspent conditional grants and receipts	4,211,595	300,000	300,000	2,730,089	225,000	(2,505,089)
VAT payable	-	687,000	687,100	180,962	515,250	334,288

SARS payables	-			-	-	-
Provision	911,751	-	-	1,331,003	-	(1,331,003)
Total liabilities	6,679,710	2,438,000	2,977,875	4,242,055	1,828,500	(2,413,555)
Net assets	2,755,527	1,610,000	3,317,360	3,317,360	1,207,500	(2,109,860)

Table F5: Cash flows

The table below reflects on cash flows of the institution.

Cash Flow Statement	Audited Actuals	Original Budget	Adjusted Budget	Year to Date Actual March 2023	Year to Date Budget March 2024	Year to Date Variance
Receipts						
Sales of goods and services	-					
Grants	38,453,432	35,683,000	38,624,111	21,444,841	26,762,250	5,317,409
Rental income				-		
Other income	121,164	3,478,000	315,137	50,120	2,608,500	2,658,620
Interest on service charges	291,949	200,000	228,686	323,345	150,000	173,345
Fines and penalties				-		
	38,866,545	39,361,000	38,537,660	21,718,066	29,520,750	7,802,684
						-
Payments						
Cash payments to and on behalf of employees and councillors	-	-	-	-	-	-
	12,695,308	38,614,000	42,194,525	6,397,584	28,960,500	22,562,916
Cash payments to suppliers for goods and service	-	746		-		
	14,302,848			15,234,547	560	15,235,106
Tax paid	-			-		
	6,287,518		550,826	995,614		995,614
Finance costs						
	-	-	-	-	-	-
	33,285,674	38,613,254	41,643,699	22,627,744	28,959,941	6,332,196
						-
Net cash flows from operating activities	5,580,871	1,492,000	-	1,182,903	1,119,000	2,301,903

Cash flows from Investing activities							-
Purchase of property, plant and equipment	-	-	-	-	-	-	-
Proceeds from sale of PPE	86,639	230,000	632,500	1	172,500	172,499	-
Purchase of intangible assets	-						-
VAT Control Receipts	400,000		550,826				-
	-	-	-	-	-	-	-
	486,639	230,000	81,674	1	172,500	172,499	-
Cash flow from financing activities							-
Net cash flows from financial activities	-						-
Net increase/(decrease) in Cash and Cash Equivalents	5,094,232	1,262,000	3,187,713	1,182,904	946,500	2,129,404	-
Cash and Cash Equivalents at the beginning of the year	1,362,662	2,000,000	6,535,361	6,456,894	1,500,000	4,956,894	-
Cash and Cash Equivalents at the end of the year	6,456,894	3,262,000	2,796,822	5,273,990	2,446,500	2,827,490	-

PART 2 – SUPPORTING DOCUMENTATION

Table SF2: Financial and non-financial indicators

Description of financial indicator	Basis of calculation	Ref	2022/23	Budget Year 2023/24		
			Audited Outcome	Original Budget	Adjusted Budget	YearTD actual
Borrowing Management						
Borrowing to Asset Ratio	Total Long-term Borrowing/ Total Assets		0.0%	0.0%	0.0%	0.0%
Capital Charges to Operating Expenditure	Interest & Depreciation /Operating Expenditure		1.7%	0.8%	0.0%	0.8%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and		0.0%	0.0%	0.0%	0.0%
Safety of Capital						
Debt to Equity	Loans, Accounts Payable, Overdraft & Tax Provision/ Funds &		0.0%	0.0%	0.0%	0.0%
Gearing	Long Term Borrowing/ Funds & Reserves					
Liquidity						
Current Ratio	Current assets/current liabilities		129.2%	143.8%	0.0%	197.4%
Current Ratio adjusted for debtors	Current assets/current liabilities less debtors > 90 days		129.2%	143.8%	0.0%	197.4%
Liquidity Ratio	Monetary Assets/Current Liabilities		96.0%	143.7%	0.0%	78.8%
Revenue Management						
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/ Last 12 Mths Billing		0.0%	0.0%	0.0%	0.0%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue		0.9%	0.0%	0.0%	45.1%
Longstanding Debtors Reduction Due To Recovery	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old		0.0%	0.0%	0.0%	0.0%
Creditors Management						
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))					
Funding of Provisions						
Percentage Of Provisions Not Funded	Unfunded Provisions/Total Provisions					
Other Indicators						
Electricity Distribution Losses	% Volume (Total units purchased + generated less total units	1				
Water Distribution Losses	% Volume (Total units purchased + own source less total	2				
Employee costs	Employee costs/Total Revenue - capital revenue		32.4%	27.3%	0.0%	32.0%
Repairs & Maintenance	R&M/Total Revenue - capital revenue		0.0%	0.0%	0.0%	0.0%
Interest & Depreciation	I&D/Total Revenue - capital revenue		1.3%	0.8%	0.0%	0.1%
Financial viability indicators						
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year		0.0%	0.0%	0.0%	0.0%
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received		0.0%	0.0%	0.0%	0.0%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational		0.0%	0.0%	0.0%	0.0%

References

1. Delete if not an electricity entity
2. Delete if not an water entity

Supporting calculations and data:

- Debtors > 90 days
- Last 12 months receipts
- Last 12 months billing
- Debtors > 12 Mths Recovered
- Debt service payments due within financial year
- Annual revenue received for services
- Monthly fixed operational expenditure

Table SF3: Aged Debtors

The agency is being owed a total amount of R50-thousand resulting from under payment from the parent in January 2024.

Table SF4: Aged Creditors

The entity’s creditors were fully paid, however there is an outstanding amount on Income Tax due to SARS totaling to R2,4 – million due to a 2018 return and supporting documents that were never submitted in the 2020 financial year as requested by SARS.

Table SF5: Investment Portfolio Analysis

All the call deposits are highly liquid short-term investments and are held for the purpose of meeting short-term commitments rather than the purpose of earning a return (interest).

Out of the R 3.8 million in call account deposits as reflected in the table below, R3,2- million relates to unspent grants and the balance is the entity’s investment.

Description	Account No	Opening bal 1-Mar-24	Interest Income	Closing bal 31-Mar-24
Livestock Call Account	62238128351	R1,028,481.02	6,847.15	R1,035,328.17
SMME Call Account	62238128517	R54,954.85	365.87	R55,320.72
ANDA Reserve Fund	62238130231	R182,150.90	10,977.06	R193,127.96
Capacity Building	62723833621	R44,753.63	307.88	R45,061.51

Commercial NFS Account	62822669620	R298,694.73	2,054.85	R300,749.58
Fixed Deposit	76202953868	R2,143,621.09	46,513.64	R2,190,134.73
		R3,752,656.22	R67,066.45	R3,819,722.67

Table SF6: Board member allowances and staff benefits

Summary of Employee and Board Member remuneration	Ref	2022/23	Budget Year 2023/24							
		Audited Outcome	Original Budget	Adjusted Budget	Quarter 3	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands		A	B	C						D
Remuneration										
Board Members of Entities										
Motor Vehicle Allowance		-	-	-	90	90	-	90	#DIV/0!	-
Other benefits and allowances		247	610	610	111	284	277	7	2%	610
Sub Total - Board Members of Entities		247	610	610	201	374	277	97	34.9%	610
% increase	3		147.4%	147.4%						147.4%
Senior Managers of Entities										
Basic Salaries and Wages		3,352	4,393	2,466	210	1,823	2,524	(701)	-28%	2,466
Pension and UIF Contributions		502	569	252	104	212	300	(88)	-29%	252
Medical Aid Contributions		493	385	285	69	173	249	(76)	-31%	285
Motor Vehicle Allowance		1,151	1,232	985	105	511	825	(314)	-38%	985
Payments in lieu of leave		(201)	100	426	584	584	205	379	185%	426
Post-retirement benefit obligations		-	250	100	(98)	80	127	(47)	-37%	100
Acting and post related allowance		48	150	215	127	127	139	(11)	-8%	215
Sub Total - Senior Managers of Entities		5,344	7,080	4,729	1,101	3,510	4,370	(859)	-19.7%	4,729
% increase	3		32.5%	-11.5%						-11.5%
Other Staff of Entities										
Basic Salaries and Wages		2,719	2,241	4,320	172	2,146	2,513	(367)	-15%	4,320
Pension and UIF Contributions		392	359	301	64	189	246	(57)	-23%	301
Medical Aid Contributions		425	324	242	95	203	210	(7)	-3%	242
Motor Vehicle Allowance		694	545	716	143	398	477	(80)	-17%	716
Payments in lieu of leave		-	-	247	-	-	99	(99)	-100%	247
Acting and post related allowance		331	-	1	(109)	-	1	(1)	-100%	1
Sub Total - Other Staff of Entities		4,562	3,469	5,828	366	2,935	3,545	(610)	-17.2%	5,828
% increase	3		-24.0%	27.8%						27.8%

Grants receipts and expenditure

Unspent conditional grants' total is R3,2 – million.

No.	Description	Opening balance	Adjusted Annual Budget	Bank receipts	Qualifying revenue/ expenditure	Unspent portion
1	BANKSETA	1,800,000	3,000,000	897,000	1,807,360	889,640
2	LG SETA	- 177,107	629,280	379,080	706,578	- 504,605
3	SERVICES SETA	1,197,894	15,107,831	2,881,597	2,945,705	1,133,786
4	NSF	834,317	-	-	-	834,317
5	Wholesale and Retail Sector Education Training Authority	301,950	-	-	-	301,950
6	Fiber Processing and Manufacturing	75,002	-	-	-	75,002

	Sector Education Training Authority					
		4,032,055	18,737,111	4,157,677	5,459,643	2,730,089

7	Alfred Nzo District Municipality Grant				
		July	October	January	March
	Billing	5,750,000	5,750,000	5,750,000	
	Invoice	5,000,000	5,750,000	6,500,000	
	Bank receipts	5,000,000	5,750,000	6,450,000	
	Variance	750,000	-	50,000	

- **BANKSETA** - The project is still ongoing and the Service Delivery Provider (SDP) has not yet been fully paid hence the unspent amount
- **LGSETA** – The project has been completed awaiting the issuing of certificates by the SDP to allow for submission for the remaining invoices to the SETA.
- **NSF** - The entity received COVID funds that were not budgeted for from NSF after the project was already completed and all payments due to SDP had been finalized. The process of returning funds to NSF was stalled by a litigation from one of the SDPs who claimed the funds were due to him.
- **Wholesale and Retail Sector Education Training Authority** – The project was implemented and completed. The remaining balance is the project management fees that were not recognized as revenue.
- **Fiber Processing and Manufacturing Sector Education Training Authority** - The project was implemented and completed in 2020/2021 financial year. The remaining balance is the project management fees that were not recognized as revenue.

2. OVERALL PERFORMANCE

Section 52 (d) of the Municipal Finance Management Act (MFMA), Act 56 of 2003 states that the mayor of the municipality must, within 30 days of the end of each quarter, submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality. Once approved, the report should be placed on the municipal website as stated in section 75 (1) (k) of the MFMA. ANDA is funded by ANDM who is a sole shareholder and a parent Municipality to the entity. This report aims to facilitate reporting and accountability in relation to municipal funding transferred to the Development Agency for service delivery implementation.

This section provides an outline in terms of the Entity's Quarter One performance for 2023/2024 in line with the SDBIP 2023/24 targets and in relation to the various directorates of the Entity:

- Programmes Department (PD)
- Trade and Investment Promotion
- Finance and Admin
- Office Of the Chief Executive Officer (OCEO)

Table 2.1. Achieved Targets vs. Not Achieved

ALFRED NZO DEVELOPMENT AGENCY					
ACHIEVED TARGETS VS NOT ACHIEVED BY DEPARTMENT					
Unit	Total No. of targets	Achieved	Not Achieved	Achieved%	% Not Achieved
Programmes	15	14	1	93%	7%
Trade & Investment	6	6	0	100%	0%
BTO & Admin	17	15	2	88%	12%
Office of the Chief Executive Officer	6	5	1	83%	17%
TOTAL	44	40	4	91%	9%

2.1. SUMMARY OF PERFORMANCE ACHIEVEMENTS PER DIRECTORATE

2.1.1. Directorate: Programmes

PROGRAMMES DEPARTMENT					
ACHIEVED TARGETS VS NOT ACHIEVED BY PROJECT					
Project Name	Total No. of targets	Achieved	Not Achieved	% Achieved	% Not Achieved
Sheep Farming Programme	1	0	1	0	100
Emfundisweni Skills Development Centre: Business Support	1	1	0	100	0
Enterprise Development	1	1	0	100	0
Services SETA: Learnership Programme (Clothing Manufacturing)	1	1	0	100	0

Services SETA: Learnership Programme (Project Management)	1	1	0	100	0
Services SETA: Learnership (Generic Management)	1	1	0	100	0
Services SETA: Learnership Programme (Business Administration)	1	1	0	100	0
Services SETA: Learnership Programme (Sewing)	1	1	0	100	0
Service Seta: Skills Programme Adult Education	1	1	0	100	0
Services SETA: Skills Programme (End User Computing)	1	1	0	100	0
Services SETA: Vocational Internship Programme	1	1	0	100	0
Services SETA: NATED Internship Programme	1	1	0	100	0
Services SETA: Vocational Internship	1	1	0	100	0
Fresh Produce Industry Development	1	1	0	100	0
Bank SETA: Entrepreneurship					
Total	15	14	1	93%	7%

Directorate Overview, Challenges and Successes

- Programmes Department is a very crucial but under resourced department in terms of the staff compliment as it has only 3 Employees including the Executive Manager
- During the period under review, the Programmes Department had a total of 15 targets 14 of the total targets were achieved successfully and 1 target not achieved.
- Challenges facing the department relate to insufficient financial and human resource capacity in the department to deliver in terms of key projects with great socio-economic impact.

The reasons for not achieving 100% in quarter 3 are as follows:

Project Name	Challenges/Reason for Variance	Service Delivery implications	Corrective Action
Sheep Farming Programme	The appointment of service provider delayed due to the absence of Accounting Officer to sign the appointment letter	Delays in the construction and refurbishment of Sheep shearing sheds.	

9.2.2. Directorate: Trade and Investment

TRADE & INVESTMENT					
ACHIEVED TARGETS VS NOT ACHIEVED BY PROJECT					
Project Name	Total No. of targets	Achieved	Not Achieved	% Achieved	% Not Achieved
Cannabis and Hemp production	1	1	0	100	0
Macadamia Nuts Plantation	1	1	0	100	0
Agri-Voltaic - Sun farming	1	1	0	100	0
Alfred Nzo Industrial Park	1	1	0	100	0
Partnerships	1	1	0	100	0
Resource Mobilization	1	1	0	100	0
Total	6	6	0	100%	0%

Departmental Overview and Challenges

- Department operates with one personnel
- The process of recruiting Executive Manager is under way
- During the period under review, the Trade and Investment Promotion Department had a total of 06 targets 06 of the total targets were achieved successfully and 1 target not achieved.

Departmental Highlights

Projects Name	Target Achieved
Cannabis and Hemp	Stakeholder engagements attended with key stakeholders that include representatives from the Office of the President, Office of the Premier, ECRDA, DRDAR and Abalimi Bomya
Macadamia Nuts	Service Provider has been appointed and is on the ground conducting feasibility study
Resource Mobilization	Two funding proposals were submitted and approval the Entity receive two approvals
Partnerships	Memorandum of Agreement have been signed with the Eastern Cape Development Corporation for the implementation of Fresh Produce Industry
Industrial Park	Pre-feasibility study has been finalized funded by DEDEAT and conducted by COEGA
Agri-Voltaic	3 pieces of land parcels has been identified, buy-inn received from the community traditional councils, the project entails the installation of solar panels and implementation of agricultural activities

9.2.3. Directorate: Finance and Admin

FINANCE AND ADMIN					
ACHIEVED TARGETS VS NOT ACHIEVED BY PROJECT					
Project Name	Total No. of targets	Achieved	Not Achieved	% Achieved	% Not Achieved
Procurement Projects	1	1	0	100	0
Asset Management	1	1	0	100	0
Fleet Management	1	1	0	100	0
Budget & Reporting	1	1	0	100	0
Financial Information Systems	1	1	0	100	0
Revenue & Expenditure	1	1	0	100	0
Irregular Expenditure	1	1	0	100	0
VIP Payroll	1	1	0	100	0
Staff Establishment Review	1	1	0	100	0
Skills Development	1	1	0	0	100
Records Management	1	1	0	100	0
Individual Performance Management	1	0	1	0	100
Cleaning Goods & Services	1	1	0	100	0
Printing and Stationery	1	1	0	100	0
Recruitment and Selection	1	0	1	0	100
Occupational Health and Safety	1	1	0	100	0
ICT Management	1	1	0	0	100
Total	17	15	2	88	12

Directorate Overview, Challenges and Successes

- Finance and Admin Department had an overall of 17 targets in quarter 3 for the 2023/24 financial year
- 15 targets were achieved successfully whilst only 2 targets were not achieved.

9.2.4. Directorate: Office of the CEO

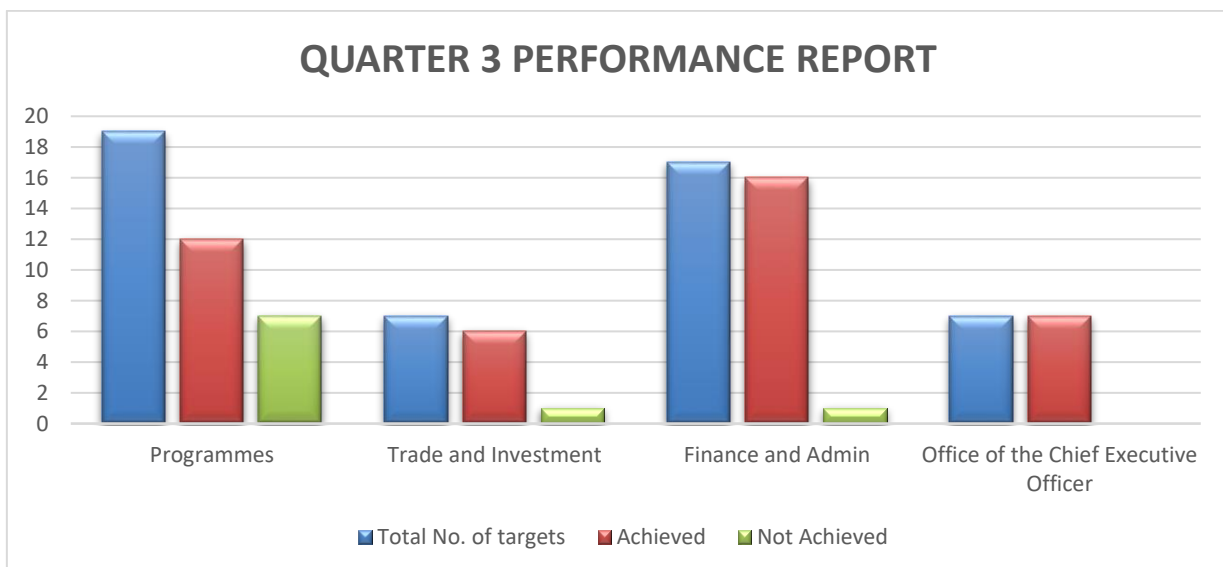
OFFICE OF THE CEO					
ACHIEVED VS NOT ACHIEVED					
Project name	Total No. of Targets	Achieved	Not Achieved	% Achieved	% Not achieved
Policy Development	N/A	N/A	N/A	N/A	N/A
Sitting of Board Meetings	1	1	0	0%	0%

Communications Project	1	1	0	100%	0%
Institutional Performance Management	1	1	0	100%	0%
Internal Audit	1	1	0	100%	0%
Risk Management	1	1	0	100%	0%
Legal Services	1	1	0	100%	0%
TOTAL	6	6	0	100%	0%

Directorate Overview, Challenges and Successes

- The OCEO had an overall of 06 targets in quarter 3 for the 2023/24 financial year.
- Out of the 06 targets, only 05 were achieved successfully.
- The cause of variance for Siting of Board Meetings was due to not hosting the Strategic session, the cause of this was due to the ACEOs term ending abruptly. This hindered the planning process. However, the Strategic session is now finalized to be in April 2024.
- The Department is without a permanent CEO.

2.1.5. GRAPHICAL REPRESENTATION OF QUARTER TWO PERFORMANCE



2.1.6. COMPARISON BETWEEN QUARTER 3 PERFORMNACE 2022 2023 AND QUARTER 3 2023/24

QUARTER 3 2023 2024

Directorates	Total Targets	Achieved	Not Achieved
Programmes	15	14	1
Trade and Investment	6	6	0
Finance and Admin	17	15	2
Office of the Chief Executive Officer	6	5	1
TOTAL	44	40	4
	100%	91%	9%

QUARTER 3 2023

Directorates	Total Targets	Achieved	Not Achieved
Programmes and Trade and Investment	12	11	1
Finance & Admin	20	17	3
OCEO	7	7	0
TOTAL	39	35	4
	100%	90%	10%

3. SUPPLY CHAIN MANAGEMENT

3.1 IMPLEMENTATION OF SCM POLICY

In terms of Municipal Finance Management Act SCM Regulations Section 6 (3) states that the accounting officer must, within 10 days of the end of each quarter, submit a report on the implementation of the supply chain management policy to the board of directors of the municipal entity, as the case may be.

In terms of Section (111) of the MFMA, the Municipal Entity must have and implement a supply chain management policy that;

- (a) gives effect to;
 - I. section 217 of the Constitution; and
 - II. Part 1 of chapter 11 and other applicable provisions of the Act;
- (b) Is fair, equitable, transparent, competitive and cost effective
- (c) Complies with;
 - I. The regulatory framework prescribed in Chapter 2 of these Regulations and
 - II. Any minimum norms and standards that may be prescribed in terms of section 168 of the Act
- (d) Is consistent with other applicable legislation;
- (e) Does not undermine the objective for uniformity in supply chain management system between organs of state in all spheres; and
- (f) Is consistent with national economic policy concerning the promotion of investments and doing business with the public sector.

ANDA SCM Policy required that the conditions for the procurement of goods or services through formal written price quotations are followed:

- At least 1 Quotation for procurement of a transaction value of between R300 to R2 000 (Vat Included)
- Formal written quotations for procurement of a transaction value over R2 000.00 up to R30 000.00 (Vat included)
- At least 3 Formal written price quotations for procurements of a transaction value over R30 000.00 up to R200 000.00 Vat included, and shall be advertised for at least 7 days on the website.
- Competitive bidding process to be followed for procurements above a transaction value of R200 000 (Vat Included)

LEGISLATIVE PROVISIONS

- Municipal Finance Management Act 56 of 2003
- Supply Chain Management Regulations
- 2022/2023 Supply Chain Management Policy

4. Annexures to the report

Ten (10) SCM reports are attached to the report as Annexures (A to J) as follows:

a) Annexure A: Deviations Report

The Deviations report is prepared according to MFMA circular 68

There were no deviations in quarter three (3).

b) Annexure B: Irregular Expenditure and Fruitless and wasteful Expenditure Report

The Irregular Expenditure report is prepared according to MFMA circular number 68, the Irregular Expenditure Register is attached.

Irregular expenditure from prior years amounts to **R 37 193 360**, and there is no irregular expenditure for the 3rd quarter. Investigations have not yet commenced.

The opening balance of fruitless and wasteful expenditure from prior years is **R3 374 551**. Fruitless and Wasteful expenditure incurred since July totals to R15 659.82, and the Entity has recovered R14 764.18 from an employee.

c) Annexure C: Contracts Register

The Contracts Register has been developed according to Contract Management Guide and is attached as an annexure

d) Annexure D: Performance of External Suppliers

LEGEND:						
1 – Not meeting the standards (0-30%)						
2 – Meet some of the standards (30-50%)						
3 – Meet most of the standards (50-70%)						
4 – Meet all the standards (70-100%)						
NAME OF SERVICE PROVIDER	SERVICE RENDERED	SET TARGET OF PERFORMANCE (2023/2024)	SET TARGET OF PERFORMANCE (2023/2024)	PERFORMANCE	RATING FOR CURRENT FINANCIAL YEAR	COMMENTS /RECOMMENDATIONS
MUNSOFT	Financial System	Provision of municipal financial system for transacting	Provision of municipal financial system for transacting	Good	4	The interaction with Munsoft has improved after an email was sent to management. No challenges so far
Vodacom	Business Contract Phones and Internet	Phones and internet are provided as specified.	N/A	Good	4	Contract implementation is taking too long, poor internet connection and service provider is

LEGEND:						
1 – Not meeting the standards (0-30%)						
2 – Meet some of the standards (30-50%)						
3 – Meet most of the standards (50-70%)						
4 – Meet all the standards (70-100%)						
NAME OF SERVICE PROVIDER	SERVICE RENDERED	SET TARGET OF PERFORMANCE (2023/2024)	SET TARGET OF PERFORMANCE (2023/2024)	PERFORMANCE	RATING FOR CURRENT FINANCIAL YEAR	COMMENTS /RECOMMENDATIONS
						taking too long to resolve.
Konica Minolta	Maintenance of Printer	Repairs and maintenance services	Repairs and maintenance services	Good	4	The contract came to an end on the 31 st of January 2024. There were no challenges.
Umzimvubu Leather Craft	Provision of cleaning services	Cleaning services	N/A	Good	4	Performance has improved
Ndzila Investments Insurance	Insurance	Insurance Services	Insurance	Good	4	The contract came to an end on the 29 th of February 2024. There were no challenges.
MTN	Provision of Cellphone contracts for 24 months	Cellphone Contracts	Provision of cellphone contracts	Good	4	Service Provider has improved after a complaint was lodged with the head office. No challenges
Summat Institute	Panel of training providers	Provision of Project Management NQF L5 Training	Project Management Training	Good	2	Contract has ended, awaiting final tranche from SETA
Ndotha General Trading	New Venture Creation NQF Level 2 Short Skills Programme	New Venture Creation NQF Level 2 Short Skills Programme	NVC Short skills training	Good	4	Contract has ended, awaiting final tranche from SETA
Matotomana Training and General Trading	Horticulture NQF Level 1 Learnership	Horticulture NQF Level 1 Learnership	Horticulture NQF Level 1 Learnership	Good	3	Contract has ended, awaiting final tranche from SETA
Ndotha General Trading	Horticulture NQF Level 1 Short Skills Programme	Horticulture NQF Level 1 Short Skills Programme	Horticulture NQF Level 1 Short Skills Programme	Good	4	Contract has ended, SETA has not deposited grant for last invoice
Bonakude Consulting	Provision of Annual Financial	Provision of 2022/23 Annual	Provision of 2022/23 AFS	Good	4	Contract ongoing with no challenges.

LEGEND:

- 1 – Not meeting the standards (0-30%)**
2 – Meet some of the standards (30-50%)
3 – Meet most of the standards (50-70%)
4 – Meet all the standards (70-100%)

NAME OF SERVICE PROVIDER	SERVICE RENDERED	SET TARGET OF PERFORMANCE (2023/2024)	SET TARGET OF PERFORMANCE (2023/2024)	PERFORMANCE	RATING FOR CURRENT FINANCIAL YEAR	COMMENTS /RECOMMENDATIONS
	Statements (AFS).	Financial Statements				
Silalele Academy	Skills Manufacturing Processes NQF L1 Learnership	Clothing Manufacturing Processes NQF L1	Clothing Manufacturing Processes NQF L1	Good	4	Contract ongoing with no challenges.
Reflections Development Institute	New Venture Creation (NVC) Skills Programme NQF L4 Learnership	NVC Skills Programme NQF L4	NVC Skills Programme NQF L4	Good	4	Contract ongoing with no challenges.

e) Annexure E: Orders issued less than R30 000.00

Orders issued for Quarter three (3) amounted to R98 946.09 including VAT for VAT vendors and are as follows:

Order no.	Order Date	Creditor Name	Specification	Amount	Region
28552	13/03/2024	Veri-Source Consulting	Candidate Screening	R1,414.50	Johannesburg
28551	13/03/2024	Veri-Source Consulting	Candidate Screening	R552.00	Johannesburg
28535	12/01/2024	ESET Southern Africa	Software Licenses	R17,248.56	Cape Town
28558	18/03/2024	Premier Hotel Umhlanga	Accommodation	R1,700.00	Durban
28543	14/02/2024	Deloitte Consulting	Job Evaluation	R11,500.00	Johannesburg
28556	15/03/2024	Premier Hotel Umhlanga	Accommodation for Ms Boti	R3,400.00	Durban
28553	14/03/2024	Pondoland Times	Advertising local	R1,000.00	Bizana
28546	21/02/2024	Emies B&B	Accommodation for Ms Jijana	R4,050.00	Aliwal North
28541	22/01/2024	Shadow Blue Trading	Property Valuation	R3,291.25	Kokstad

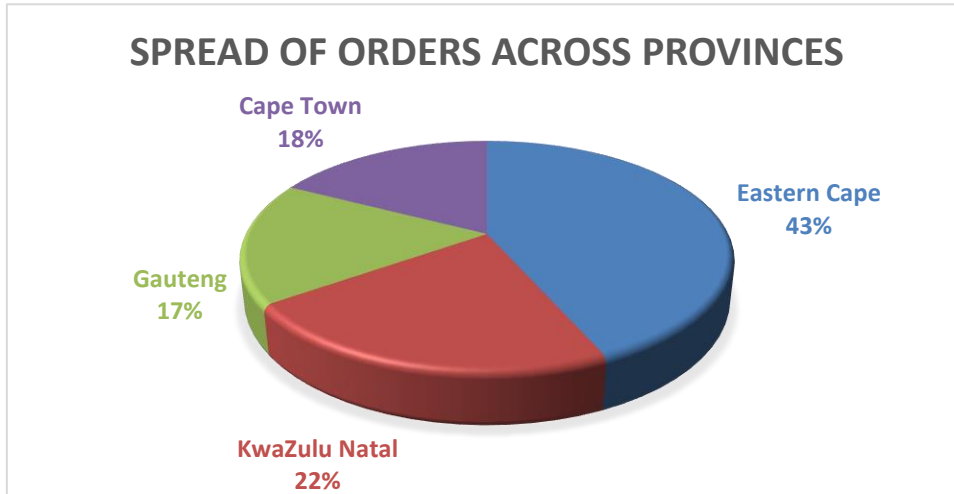
28548	21/02/2024	Deyi Mtshwawu Rights and Projects	Stationery	R7,468.00	Umzimvubu
28542	08/02/2024	Group Two Media Company	Advertising local	R690.00	Kokstad
28539	18/01/2024	Arena Holdings	Advertising provincial	R3,622.50	Johannesburg
28538	18/01/2024	Group Two Media Company	Advertising local	R1,104.00	Kokstad
28537	18/01/2024	Pondoland Times	Advertising local	R1,000.00	Bizana
28536	18/01/2024	Ralake Projects	Stationery	R918.27	MATATIELE
28559	18/03/2024	Premier Hotel Umhlanga	Accommodation	R1,700.00	Durban
28557	15/03/2024	Sure Ukhanye Travels	Car Hire for Ms Mabude	R3,607.00	Mthatha
28557	15/03/2024	Sure Ukhanye Travels	Service Fees	R1,000.01	Mthatha
28555	15/03/2024	Premier Hotel Umhlanga	Accommodation for Ms Maloi	R3,400.00	Durban
28547	21/02/2024	Emies B&B	Accommodation for Mr Hoffman	R4,050.00	Aliwal North
28554	15/03/2024	Premier Hotel Umhlanga	Accommodation for Mrs Mabude	R3,400.00	Durban
28550	11/03/2024	Garden Court South Beach	Accommodation for Mr Gentse	R3,060.00	Durban
28549	27/02/2024	Southern Hemmingways Sun	Accommodation for Mr Gentse	R3,060.00	East London
28545	20/02/2024	Sure Ukhanye Travels	Car Hire	R6,780.00	Mthatha
28545	20/02/2024	Sure Ukhanye Travels	Car Hire	R750.00	Mthatha
28544	16/02/2024	Blue Lagoon Hotel (Pty) Ltd	Accommodation for Mr Gentse and Ms Mabude	R6,120.00	East London
28540	19/01/2024	Southern Hemmingways Sun	Accommodation for Mr Gentse	R3,060.00	East London
				R98,946.09	

Table A: Orders issued

Table B: Orders issued Across the Province

PROVINCE	AMOUNT	%	NO. OF ORDERS	%
Eastern Cape	R42,863.28	43.3	11	44.0
KwaZulu Natal	R21,745.25	22.0	9	36.0
Gauteng	R17,089.00	17.3	4	16.0
Cape Town	R17,248.56	17.4	1	4.0
TOTAL	R98,946.09	100.00	25	100.00

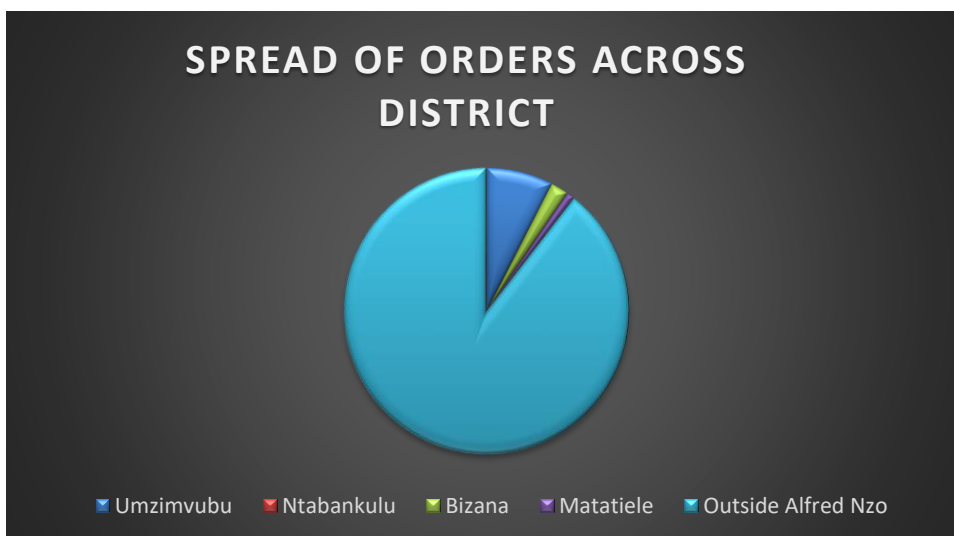
Table C: Orders issued across the province



Orders issued in the District- Chart A

LOCAL MUNICIPALITY	AMOUNT	%	NO. OF ORDERS	%
Umzimvubu	R7,468.00	7.5	1	4.0
Ntabankulu	R0.00	0.0	0	0.0
Bizana	R2,000.00	2.0	2	8.0
Matatiele	R918.27	0.9	1	4.0
Outside Alfred Nzo	R88,559.82	89.5	21	84.0
TOTAL	R98,946.09	100.00	25	100.0

Orders issued in the District- Chart B



f) Annexure F: Orders issued less than R200 000.00

There were no orders issued above R30 000 less than R200 000.00 in quarter three (3).

g) Annexure G: Bids awarded above R200 000.00

The bid awarded this quarter is for the provision of Insurance Services and is as follows:

DATE	NAME OF SUPPLIER	DESCRIPTION	AMOUNT	REGION
29-Feb-24	Kunene Makopo Risk Solutions	Provision of Insurance Services	R 159 907.86	JHB
			R 159 907.86	

h) Annexure H: Updated Supplier Database

The updated database is attached

i) Annexure I: Procurement Plan

ANDA developed a procurement plan in line with the SDBIP and is attached as an annexure.

j) Annexure J: Sitting of bid committees

The bid committee sittings report is as follows:

BID COMMITTEE SITTING 2023/24 QUARTER 3			
BID NO.	DESCRIPTION	BID COMMITTEE	DATE OF SITTING
1. ANDA 13/2023/2024 2. ANDA 14/2023/2024	1. Supply and delivery of laptops & accessories 2. Provision of Cleaning Services for a period of 3 years	BSC	11-Jan-24
1. ANDA 08/2023/2024 2. ANDA 11/2023/2024 3. ANDA 12/2023/2024	1.Provision of Insurance Services 2. Construction of a shearing shed at WMMLM 3. Construction of a shearing shed at ULM	BEC	25-Jan-24
ANDA 09/2023/2024	Development of Alfred Nzo District Cannabis Production	BEC	30-Jan-24
1. ANDA 13/2023/2024	1. Supply and delivery of laptops & accessories	BEC	06-Feb-24
1. ANDA 15/2023/2024	1. Maintenance of Printing Machine	BSC	07-Feb-24

<ul style="list-style-type: none"> 1. ANDA 02/2023/204 2. ANDA 08/2023/2024 3. ANDA 09/2023/2024 4. ANDA 11/2023/2024 5. ANDA 12/2023/2024 	<ul style="list-style-type: none"> 1. Panel for identification, packaging and sourcing of funding 2. Provision of Insurance Services 3. Development of Alfred Nzo District Cannabis Master Plan 4. Construction of a shearing shed at WMMLM 5. Construction of a shearing shed at ULM 	BAC	27-Feb-24
<ul style="list-style-type: none"> 1. ANDA 14/2023/2024 	<ul style="list-style-type: none"> 1. Provision of cleaning services for a period of 3 years 	BEC	06-Mar-24
<ul style="list-style-type: none"> 1. ANDA 16/2023/2024 2. ANDA 17/2023/2024 	<ul style="list-style-type: none"> 1. Plumbing Services 2. Refurbishment of a shearing shed at MLM 	BSC	06-Mar-24

Chiefs' executive officer's quality certificate

An in-year report must be covered by a quality certificate in the format described below

Quality certificate

I,, chief executive officer of

..... (name of municipal entity), hereby certify that:

(mark as appropriate)

- **The amount budget statement**
- **Quarterly In-Year Financial and Performance assessment**

for the month of of

has been prepared in accordance with the Municipal Finance Management Act and regulations made under that Act.

Print Name

Chief executive of

Signature

Date